



Ransomware Nightmares and how to wake up...

20. SRT – 31.Oct.2023

Alex Diekmann

Director Corporate Security

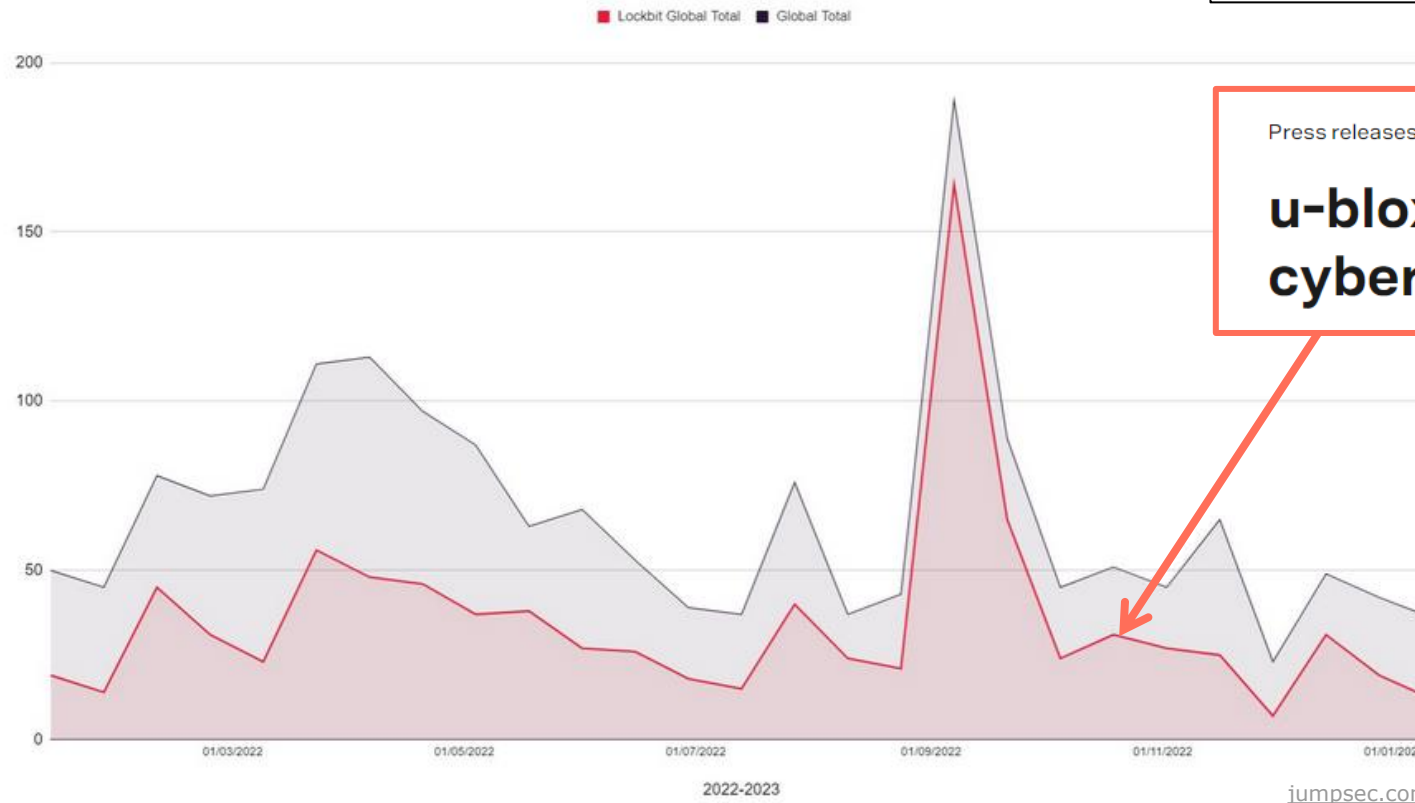
u-blox

A nightmare based on a true story

Fall 2022...



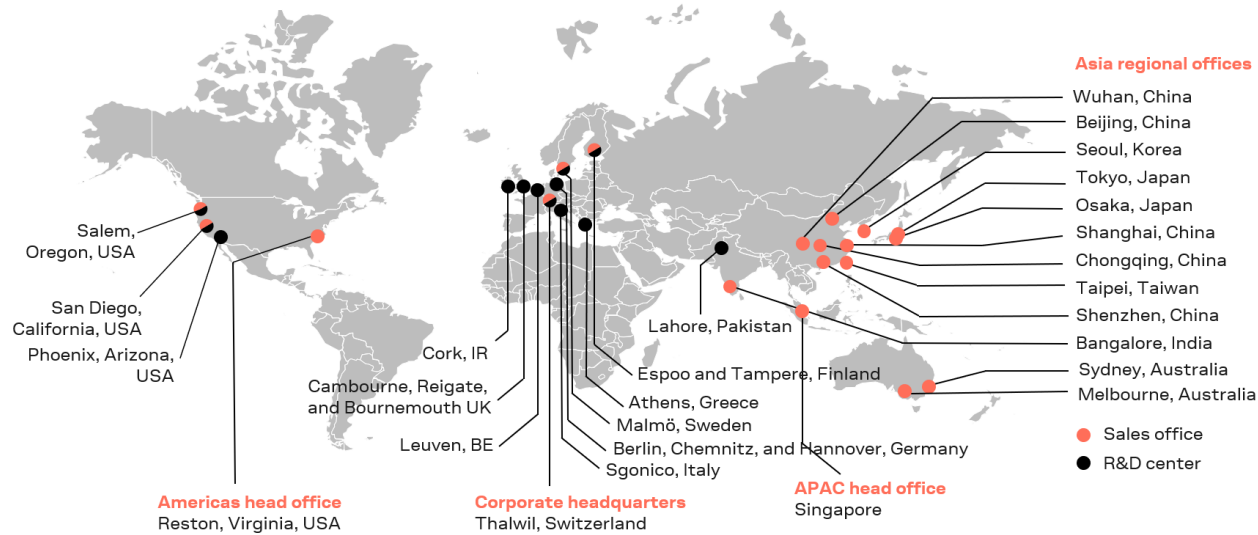
Lockbit accounted for 52% of global ransomware attacks in 2022



About u-blox

Positioning and wireless connectivity for billions of smart devices

The company



The Megatrends and our Products



u-blox solutions are comprised of chipsets, modules, and data services



Services

To make it simple to connect and locate everyThing



Positioning

To locate the source of information



Cellular connectivity

To connect over a wide area



Short range connectivity

To connect over short distances

<p>332m Revenue in H1 2023 in CHF</p>	<p>3 Core markets</p>	<p>1997 Founded as a spin-off from ETH Zurich</p>	<p>18% of revenue invested into R&D</p>
<p>>100M Chips & Modules sold in 2022</p>	<p>1300 Employees 66% in R&D</p>	<p>2007 IPO and listed SIX:UBXN</p>	<p>15% Growth (CAGR) 2007...2022</p>

About the presenter

Alex Diekmann

Director Corporate Security at u-blox

leading the central organization for

- Information Security
- Business Continuity Management
- Product Cybersecurity
- Site Security
- Supply Chain Security

Past Experience

Various roles related to Medical Device Security at  Roche

- Built up and lead the Diagnostics Product CERT
- Medical Device Security Expert, Process Manager, Service Manager & Project Lead
- Internal Auditor QMS

Lecturer Product Cybersecurity at HSLU Lucerne University of Applied Sciences and Arts

- B.Sc. Information & Cyber Security, Module SPREN
- Lecturing on Product SDLC, Risk Management, *Supply Chain Security*, Post-Launch Security
- Grading Bachelor Thesis

Education

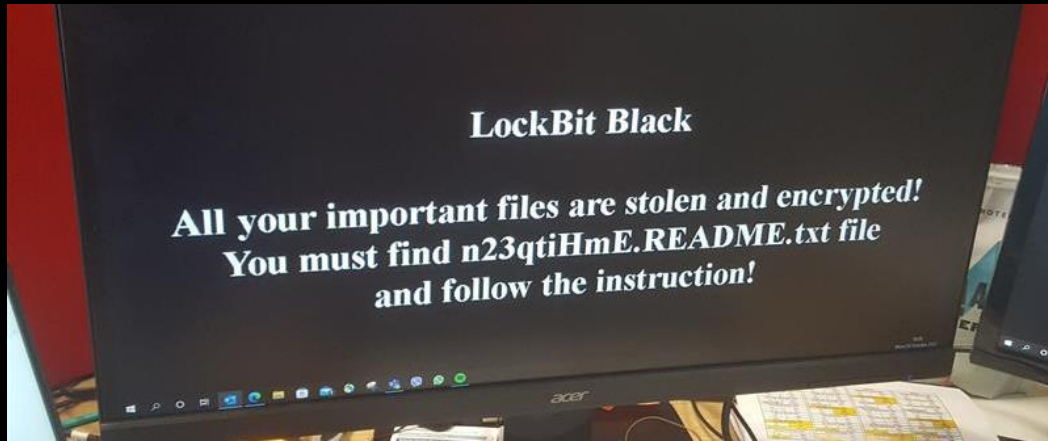
B.Eng IT, CISA, CISM, ISO27001 Lead Auditor, ISO27032 Lead Cybersecurity Manager, ISO21434 Automotive Cybersecurity Red Belt, SEI Software Architecture Professional, CCSK, ISO13485 Internal Auditor

The Nightmare Begins...



24.Oct.2022 - The eMail

From Russia with love?



This came up on Anto's laptop. What should he do.
What is your number?

```
All your important files are encrypted!
Any attempts to restore your files with the thrid-party software will be fatal for your files!
RESTORE YOU DATA POSSIBLE ONLY BUYING private key from us.
There is only one way to get your files back:

| 1. Download Tor browser - https://www.torproject.org/ and install it.
| 2. Open link in TOR browser - http://lockbitks2tvnmwk.onion/[REDACTED]
    This link only works in Tor Browser!
| 3. Follow the instructions on this page

### Attention! ###
# Do not rename encrypted files.
# Do not try to decrypt using third party software, it may cause permanent data loss.
# Decryption of your files with the help of third parties may cause increased price(they add their fee to our).
# Tor Browser may be blocked in your country or corporate network. Use https://bridges.torproject.org or use Tor Browser over VPN.
# Tor Browser user manual https://tb-manual.torproject.org/about

!!! We also download huge amount of your private data, including finance information, clients personal info, network diagrams, passwords and so on.
Don't forget about GDPR.
```

And thus it began...

The clock's ticking...

24-Oct-22 – The first hour

1. First eMail (12:32)

2. InfoSec Team and SoC **start Impact Assessment & Forensics** (12:36)

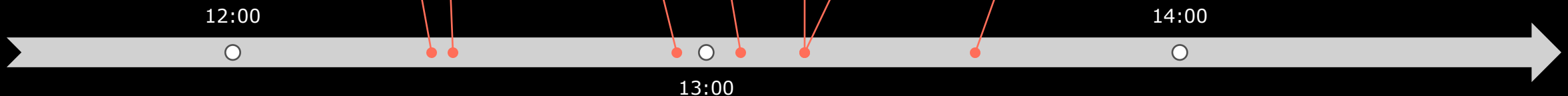
3. **Local Network Isolation** order for first site (12:56)

4. **Escalation Executive Management / Board** (13:06)

5. **Global Network Isolation** order (13:15)

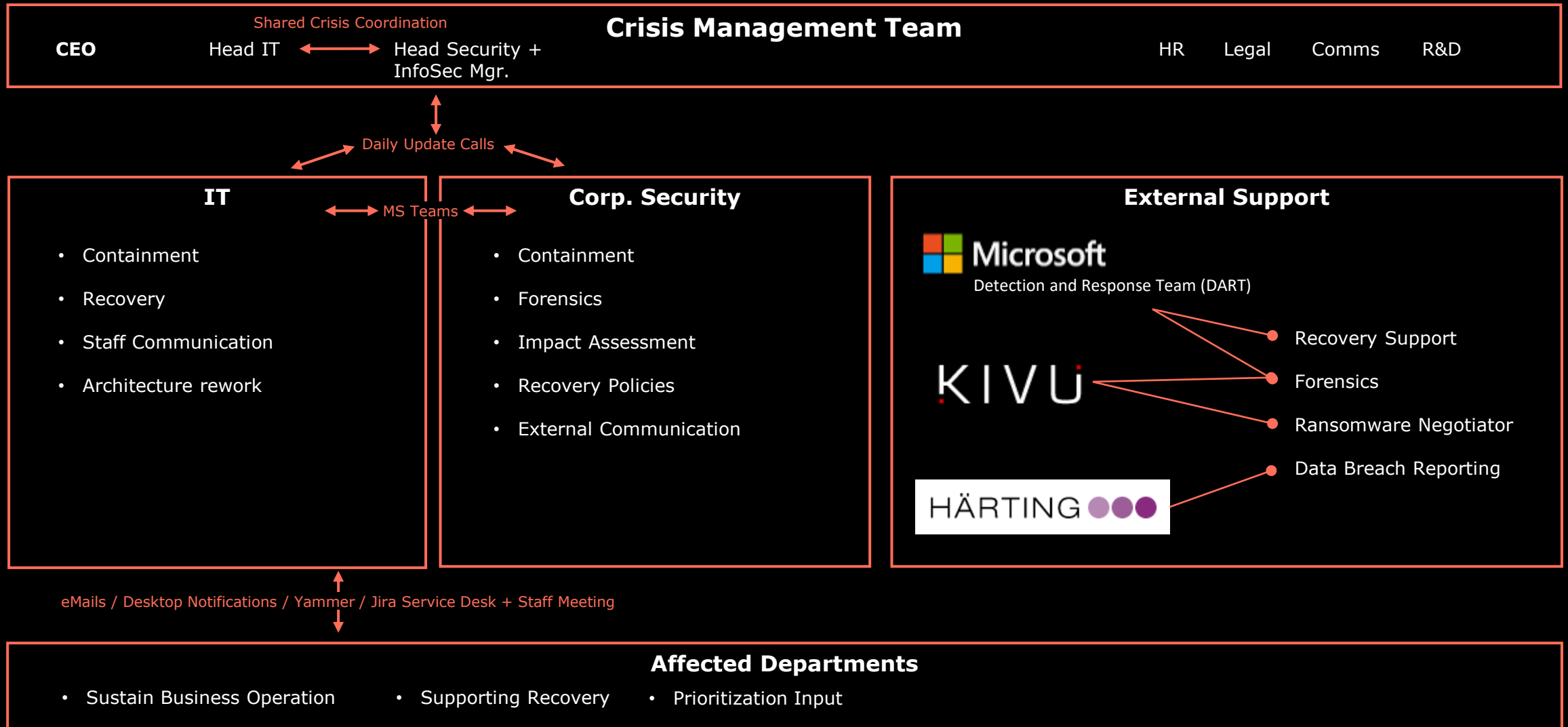
6. Triggering **Data Breach Handling** (13:15)

7. **eMail to All Staff** + Instructions (13:27)

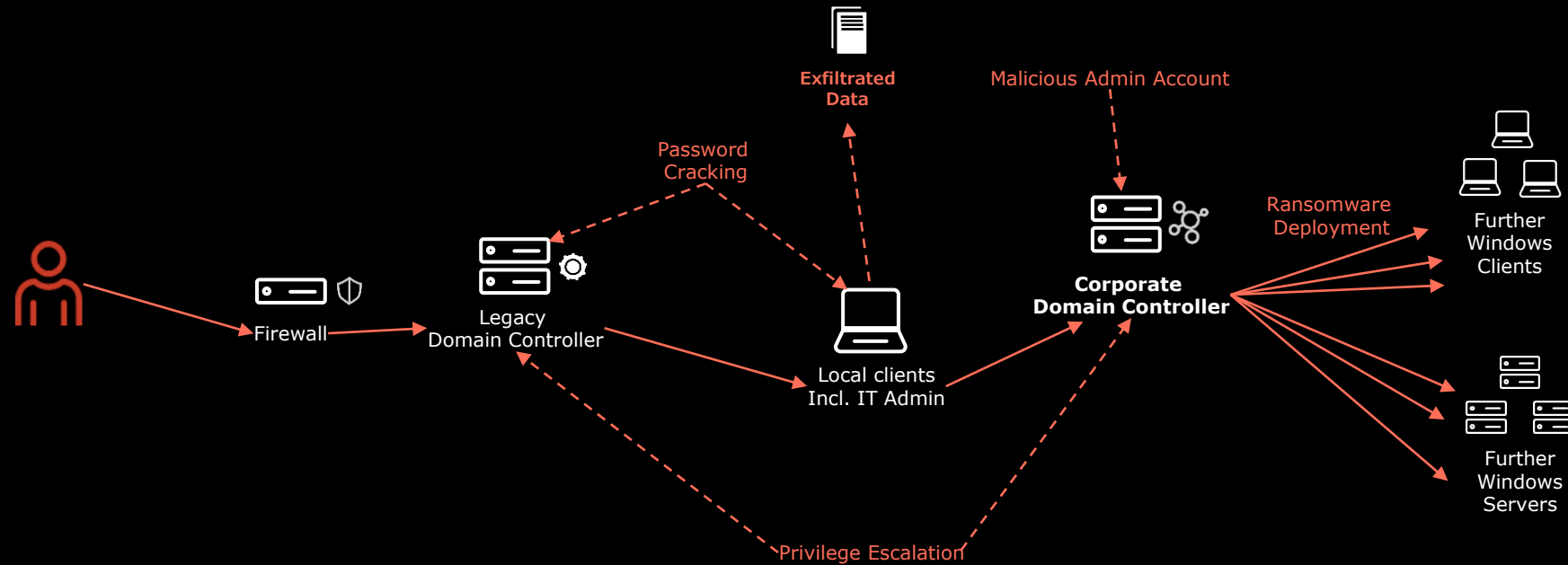


Crisis Management

Setup & Internal Communication



Attack Path & Impact



What **they got**

- **Encrypted clients & servers**
- **Manually** Exfiltrated data
 - (unconfirmed) User Data from **Active Directory**
 - **Passwords** from certain users' browser password stores
 - Some **IT documentation**
- **Network & system downtime**

What they **didn't get**

- No outage of **communication**
- No compromise of
 - **Customer-** or **supplier data** or systems
 - u-blox **business data** or **product data**
 - **Customer Services** (as properly segregated on AWS)
 - **Cloud services, Linux infrastructure & production infrastructure**
 - **Backups**

External Communication

Breach Reporting

Reported to

- **Police** of Canton Zurich / Public Prosecutors (Criminal Complaint)
- **NCSC**
- **EU Data Protection Authorities** (All Countries with u-blox Site, within 72h thanks to Härting)

Report details

- Affected sites
- Type of affected data
- Number of affected individuals
- Measures taken

Questions back (UK, Italy, Ireland, Berlin)

- Copy of notification to affected individuals
- Details on affected data
- u-blox IT Architecture & Security Measures
- Forensics reports

Customers

- Direct notification (Impacted customers)
- Q/A Sessions
- Covered in customer audits

Suppliers

- Direct notification
- Collaboration on containment and recovery

Public

- Statement on Website
- Annual Report
- Corporate Sustainability Report

Auditors

- Covered in financial audits
- Covered in ISO9001 audit

How to wake up...



Response

Lessons Learned

Attack

- **Ransomware** is the **last attack step**
- **Don't Pay Ransome** (may even be illegal)
- Still **Negotiate** (to learn & buy time)
- **Ransomware Gangs**
 - Are available **as a service**
 - Love working during the **weekend**
 - **Double-extort**
 - have **limited resources** and make **mistakes**



Response

- **Isolate first**, shut down internet connectivity
- **Prevent re-infections**
 - **Stop** infections through **File shares, USB flash drives**
 - **Don't just restore** old vulnerable state
 - Enforce **password change**
- **Always assume Data Breach**
 - **Involve DPO** immediately
 - Start **forensics** immediately
 - Get **external legal support** for **Breach Reporting**
- **Keep Monitoring** for ongoing attacks and data disclosure



Response

Lessons Learned

Communication

- **Communicate quickly and transparently**
 - Response & Recovery Roles & Responsibilities
 - Clear instructions & rules for all staff
 - Early, controlled external communication
- **3rd Parties care**
 - Customers & Suppliers
 - Law Enforcement
 - Data Protection- & Cyber Authorities
 - Financial Auditors



Recovery

- **Prioritize your Assets** (Data, Systems, Owners, Criticality)
- **Know your Shadow IT**
- **Have your plans ready**
 - Overarching Business Continuity Plan
 - Disaster Recovery Plan
- **Exercise Response & Recovery**



Detection

Lessons Learned

Technology

- Keep your **network** under **control**
 - Central Management
 - Broad-coverage NDR
 - **Deploy EDR** on all endpoints!
- **Monitor** your networks for
 - **Admin Account activity**
 - **Data flows** to 3rd party systems and non-business countries
 - **Hacking tool activity** (e.g. password crackers) (especially on the weekend)
 - **Access** to critical systems **outside office hours**



People & Processes

- **Awareness is key**
- **Clear SOC Instructions**
 - Highlight **critical systems**
 - Instruct to **Isolate first** (non-production-critical)
 - Instruct to **Alert immediately**
- **Blind-test** your **SOC**
- **Exercise** incident detection & reporting



Prevention

Lessons Learned

Technology

- Reduce **blast radius**
 - Network Segregation
 - Hardening & Patching
 - Least Privilege
- **Decommission legacy** infrastructure
- **Technological Diversity** can increase resilience
- **Shift to (Multi-)Cloud** helped keep critical systems online



People & Processes

- **Prioritize Clean Up** over launching new systems
- **Protect your backups** and test them regularly
- Apply **strict governance** on **critical systems**
 - 4-eye principle
 - Enforced Testing before go-live



Questions?

Ask now or get in touch later...

Contact me

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Director Corporate Security

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PGP Fingerprint: 419B B106 204F 4703 2D22 131C 938C 2158 DF6D 2A2D

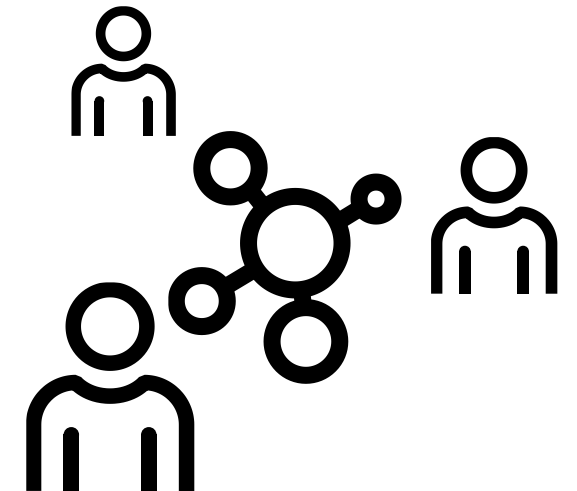
Contact u-blox Corporate Security

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**Thank you
for your attention!**

